

MINUTES of a special meeting of the Boards of Directors of Baycrest Centre for Geriatric Care, Baycrest Hospital, The Jewish Home for the Aged and The Baycrest Day Care Centre (“Baycrest”) held on Thursday, September 13, 2012 at 5:30pm

PRESENT: Barratt, Jane; Blidner, Jeff; Foster, Garry; Jacob, Ellis; Katz, Paul; Kay, Jack; Kay, Robert; Kimel, Warren; Koo, Manfred; Mirsky, Brian; Nelson, Sioban; Reichman, William; Rosen, Gili; Sinervo, Pekka; Zaidman, Yakov

REGRETS: Banks, Jordan; Godfrey, Paul; Kimel, Warren; Rosmarin, Ian; Shapiro, Marla; Velji, Karima; Whiteside, Catharine

GUESTS: Appleby-Jackson, Cheryl; Conn, David; Harlang, Robert; Kent, Joni; Lapidus, Anita; Levy, Michael; Mackie, Brian; McIntosh, Randy; Ross, Jeff; Sutton, Susan; Webb, Nancy

1. CHAIR’S REMARKS

Mr. G. Foster, Chairman, welcomed Baycrest Centre Board members and Baycrest Foundation Executive Committee members to this special meeting of the Baycrest Board. There were no conflicts declared.

2. INTRODUCTION

The purpose of today’s special meeting is to provide input into the draft strategic plan. Developing our strategy is the most important activity for leadership and the Board. The strategic plan should contemplate the ‘Art of the Possible’. It should engage both the Centre and the Foundation as parts of one whole. It should support the vision of the President & CEO. At the same time, the strategic plan is a living, breathing document that may need to change over time to adjust to circumstances. The Board of Directors has responsibility for monitoring and tracking progress on achieving the strategic plan, and reports will become a regular part of the Board agenda.

3. DISCUSSION

Questions were prepared in advance to guide discussion.

4. RECOMMENDATIONS

After a fruitful discussion, recommendations were noted by Ms. J. Kent on behalf of the Strategic Planning Committee.

5. CONCLUSION

There being no further business, the special meeting adjourned at 9:00pm.