

**MINUTES of a meeting of the Boards of Directors of Baycrest Centre for Geriatric Care, Baycrest Hospital, The Jewish Home for the Aged and The Baycrest Day Care Centre (“Baycrest”) held on Thursday, May 15, 2014 at 4:30pm**

**PRESENT:** Anderson, Carol; Banks, Jordan (by teleconference); Blidner, Jeffrey; Godfrey, Paul; Goldstein, Laurence; Jacob, Ellis; Kay, Jack; Kay, Robert; Koo, Manfred; Mirsky, Brian; Nelson, Sioban (by teleconference); Reichman, William; Shain, Lili; Soloninka, John; Whiteside, Catharine (by teleconference); Zaidman, Jakov

**REGRETS:** Barratt, Jane; Chow, Tiffany; Diamond, Sara; Katz, Paul; Shapiro, Marla

**GUESTS:** Conn, David; Foster, Garry; Goos, Lisa (for item 10); Jackson, Linda; Mackie, Brian; McIntosh, Randy; Riesenbach, Ron; Toppings, Marc

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**1. CONFLICT OF INTEREST DECLARATION AND CHAIR’S REMARKS**

J. Blidner, Chair, welcomed Board members to the meeting. No conflicts of interest were declared.

**2. APPROVAL OF MINUTES**

The minutes of the Board meeting held March 25, 2014 were approved. A copy of the material is on file with the master of the minutes.

<p><b><u>ACTION:</u> It was duly MOVED, regularly SECONDED and unanimously CARRIED THAT THE MINUTES OF THE MARCH 25, 2014 MEETING OF THE BOARDS OF DIRECTORS OF BAYCREST CENTRE FOR GERIATRIC CARE, BAYCREST HOSPITAL, THE JEWISH HOME FOR THE AGED AND THE BAYCREST DAY CARE CENTRE BE APPROVED.</b></p>
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**3. BUSINESS ARISING**

There was no business arising from the previous minutes.

**4. REPORT OF THE PRESIDENT & CEO**

W. Reichman, President and Chief Executive Officer, gave his report to the Board. A copy of the report in its entirety is attached to the master of the minutes.

W. Reichman invited B. Mackie, Vice-President, Finance and Support Services, to update the Board on the status of remediation work as a result of the March 13, 2014 flood. Contractors continue repairs and renovations, with most areas to be completed in June or July. The IT server will move down to the basement mid-July to a sealed space which will not be vulnerable to water damage.

W. Reichman updated the Board on two critical senior leaders who have recently been hired. Juanita Goodhand, Director of Care and Resident Experience for the Apotex joined Baycrest on May 6<sup>th</sup> and Margot DaCosta will join Baycrest on May 26<sup>th</sup> as Director, Complex Care, Rehabilitation and Specialized Geriatrics.

The Board discussed the political climate and it was noted that S. Kerr, Director, Stakeholder Relations & Special Projects, will update the Board at a future meeting on risks and opportunities associated with the Ontario government, post-election.

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### **5. REPORT OF THE BAYCREST FOUNDATION**

G. Foster, President and CEO of the Baycrest Foundation, outlined activities within the Foundation, including the Campaign Planning Committee and the ProAm Tourney. A copy of the report in its entirety is attached to the master of the minutes.

### **6. REPORT OF THE CLINICAL STRATEGY, QUALITY & SAFETY COMMITTEE**

R. Kay gave a brief report of the Clinical Strategy, Quality & Safety Committee. A copy of the report in its entirety is attached to the master of the minutes.

R. Kay informed the Board that the Clinical Strategy, Quality & Safety Committee is hoping to recruit additional members of the Board to join that Committee. It was noted that M. Shapiro will be stepping down from the Board in June.

The implementation of the Baycrest Model, focused on enhancing the patient experience, was briefly discussed. A more fulsome presentation to the Board is planned.

The Clinical Strategy, Quality & Safety Committee will be holding an off-site retreat the morning of June 13, 2014.

### **7. REPORT OF THE EDUCATION ADVISORY COMMITTEE**

D. Conn gave a Report of the inaugural meeting of the Education Advisory Committee on behalf of J. Barratt. Members of the committee engaged in productive discussion, highlighting key areas to support the priorities of the Centre for Education going forward. A copy of the report in its entirety is attached to the master of the minutes.

### **8. REPORT OF THE GOVERNANCE COMMITTEE**

J. Blidner gave a Report of the Governance Committee. A copy of the report in its entirety is attached to the master of the minutes.

The Committee is reviewing current Board members' competencies and is also discussing how best to strengthen the Board's scope of expertise with the next series of recruits. Four slots will be open in June (due to the resignations of Garry Foster, Pekka Sinervo, Sioban Nelson, and Marla Shapiro). A list of potential new Board members is being reviewed, along with a competency matrix of these potential members.

The Committee also discussed the selection of a Chair to replace Jeffrey Blidner, whose temporary term expires in June.

Discussion will continue at the next meeting of the Governance Committee.

### **9. REPORT OF THE MEDICAL ADVISORY COMMITTEE**

D. Conn gave a Report of the Medical Advisory Committee on behalf of P. Katz. A copy of the report in its entirety is attached to the master of the minutes.

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**9.2 Appointments – Consulting Medical Staff Privileges**

Two requests for consulting medical staff privileges were submitted for approval in the Department of Dentistry.

**ACTION: It was duly MOVED, regularly SECONDED and unanimously CARRIED THAT THE BOARD APPROVES THE GRANTING OF CONSULTING MEDICAL STAFF PRIVILEGES:  
Dr. Geoffrey DUVINER: CONSULTING MEDICAL STAFF PRIVILEGES IN THE DEPARTMENT OF DENTISTRY effective immediately.  
DR. Marshall FREILICH: CONSULTING MEDICAL STAFF PRIVILEGES IN THE DEPARTMENT OF DENTISTRY effective immediately.**

**10. SPECIAL PRESENTATION**

**10.1 Baycrest Research Ethics Board (REB) Qualification**

R. McIntosh, Vice-President, Research, reviewed the REB Qualification initiative. The goal of the initiative was to decrease the time required for research ethics review for multi-site research projects conducted within the Toronto Academic Health Sciences Network (TAHSN).

**ACTION: It was duly MOVED, regularly SECONDED and unanimously CARRIED THAT THE BOARDS APPROVE THAT BAYCREST'S RESEARCH ETHICS BOARD IS QUALIFIED TO ACT AS A DELEGATED BOARD OF RECORD FOR OTHER TAHSN HOSPITALS PARTICIPATING IN MULTI-CENTRE RESEARCH AND THAT OTHER TAHSN HOSPITALS THAT ARE QUALIFIED ACCORDING TO THE SAME TAHSN QUALIFICATION PROCESS BE ACCEPTED TO ACT AS A DELEGATED BOARD OF RECORD FOR BAYCREST WHEN PARTICIPATING IN MULTI-CENTRE RESEARCH.**

**11. SPECIAL PRESENTATION**

**11.1 Innovation and Technology Road Map**

R. Riesenbach, Vice-President, Innovation and Chief Technology Officer, outlined his vision for Innovation and Technology at Baycrest and Baycrest's strategic imperative to bring Baycrest into the homes of our clients by creatively leveraging technology. Baycrest Management will develop a strategy to help find the resources to make this vision a reality.

**12. ADJOURNMENT**

There being no further business, the regular meeting adjourned at 5:30pm.